Aegis AeroAssure®

QUARTERLY BUSINESS REVIEW

AS9100D quality program

Meridian Aerostructures

Quarter to 2026-10-29 (Q4 2026)

Review date: 2026-10-29

Prepared for: V. Singh (QD), Plant GM

Prepared by: Aegis AeroAssure

SAMPLE REPORT

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Quarterly Business Review

Meridian Aerostructures · Quarter to 2026-10-29 (Q4 2026) · 2026-10-29

118 issues ranked for action from the records; 22 groups of them share one cause.

The AS9100D compliance score is 47.1. 144 findings open across audits, nonconformances and self-assessment; 7 CAPAs past their due date; 34 measuring instruments past calibration; 12 people with an expired qualification.

QMS Snapshot

Every number below is a key figure counted from the registers on 2026-10-29; section 2 says what each measures.

Headline Figures

Compliance score — Act
47.1
Aegis readiness assessment of your records. Not an audit result.

CAPAs open / past due — Act
24 / 7
24 opened more than 30 days ago; on-time closure 60.9%.

NCs open / aged — Act
58 / 58
Aged: detected more than 30 days ago; oldest 384 days.

Calibrations overdue — Act
34
14 more due within 30 days; 3 failed calibration.

Training expired / due — Act
12 / 16
12 people hold an expired qualification; due: expires within 30 days.

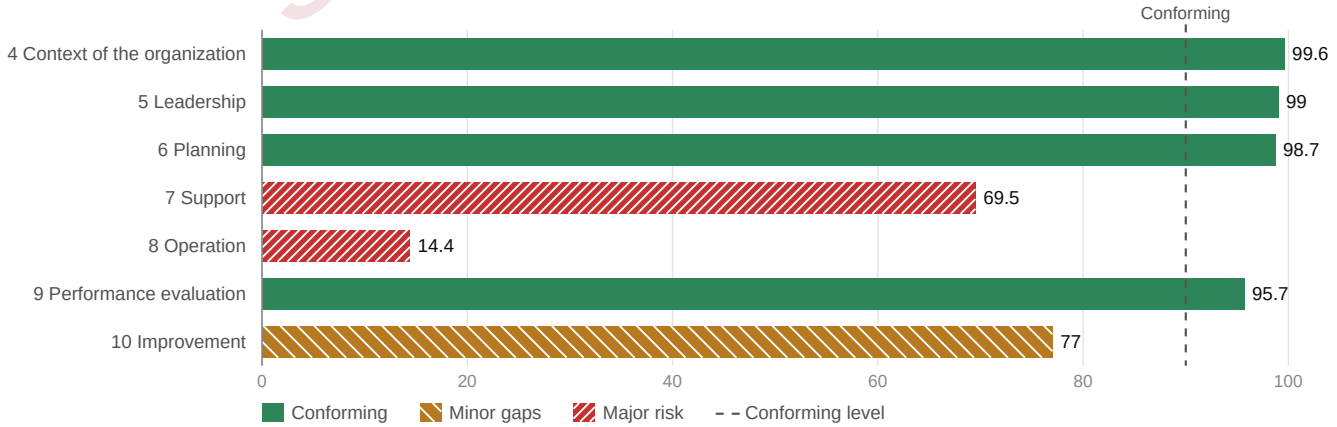
Supplier reject PPM — Act
55,098
2,394 of 43,450 units rejected, 12 months; limit 500.

Sub-tier process gaps — Act
3
Sub-tier special processes without current NADCAP; own processes lapsed: 1.

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Compliance score: 47.1 (act, Aegis readiness assessment of your records. Not an audit result.); CAPAs open / past due: 24 / 7 (act, 24 opened more than 30 days ago; on-time closure 60.9%.); NCs open / aged: 58 / 58 (act, Aged: detected more than 30 days ago; oldest 384 days.); Calibrations overdue: 34 (act, 14 more due within 30 days; 3 failed calibration.); Training expired / due: 12 / 16 (act, 12 people hold an expired qualification; due: expires within 30 days.); Supplier reject PPM: 55,098 (act, 2,394 of 43,450 units rejected, 12 months; limit 500.); Sub-tier process gaps: 3 (act, Sub-tier special processes without current NADCAP; own processes lapsed: 1.).

Clause Scores



Top-level AS9100D clause scores: Aegis's proprietary assessment of the findings the records raise against each clause, set against the records behind them. Not an audit result, and not a certification decision.

Clause scores: 4 99.6, 5 99, 6 98.7, 7 69.5, 8 14.4, 9 95.7, 10 77. Major risk: 7 (69.5), 8 (14.4).

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Every QMS Element at a Glance

	Current	Due in 30 days	Overdue	Missing
Documents	22	3	6	7
Records	115	n/a	n/a	11
Training	32	16	24	0
Calibration	73	14	34	0
CAPA	1	16	7	0
Nonconformances	1	11	46	0
Suppliers	12	0	12	1
Sub-tier and special processes	14	0	2	2
First article (AS9102)	0	0	15	3
Internal audits	8	0	0	0
Risk and PFMEA	0	8	2	15
Management review	1	0	0	0

Count: 0 1 to 115, darker is more

Each QMS element's records by state on the report date. Current: in date, or not yet due. n/a: the state does not apply to that element, or its records were not read.

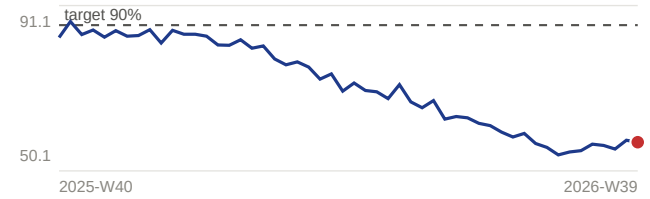
Documents: 22 current, 3 due in 30 days, 6 overdue, 7 missing; Records: 115 current, 11 missing; Training: 32 current, 16 due in 30 days, 24 overdue, 0 missing; Calibration: 73 current, 14 due in 30 days, 34 overdue, 0 missing; CAPA: 1 current, 16 due in 30 days, 7 overdue, 0 missing; Nonconformances: 1 current, 11 due in 30 days, 46 overdue, 0 missing; Suppliers: 12 current, 0 due in 30 days, 12 overdue, 1 missing; Sub-tier and special processes: 14 current, 0 due in 30 days, 2 overdue, 2 missing; First article (AS9102): 0 current, 0 due in 30 days, 15 overdue, 3 missing; Internal audits: 8 current, 0 due in 30 days, 0 overdue, 0 missing; Risk and PFMEA: 0 current, 8 due in 30 days, 2 overdue, 15 missing; Management review: 1 current, 0 due in 30 days, 0 overdue, 0 missing.

Documents: In force and approved, review date more than 30 days off; review due within 30 days; review date past; not approved or no review date. Records: Closed records naming where their evidence is kept; those naming none are missing. Training: Qualifications current; expiring within 30 days; expired; assigned and not started. Calibration: Gauges in service due after 30 days; due within 30; past due; no due date. CAPA: Open CAPAs by due date: more than 30 days off; within 30; past due; no due date. Nonconformances: Open nonconformances by due date, as CAPAs. Suppliers: Re-audited within a year; re-audit due within 30 days; past due or under watch (probation, conditional, suspended); never audited. Sub-tier and special processes: Own processes and sub-tier scope: current; approval expiring within 30 days; expired or lapsed; no NADCAP accreditation. First article (AS9102): Signed, or not yet due; unsigned and due within 30 days; unsigned past due; recorded Accepted with no signatory. Internal audits: Internal audits completed or scheduled more than 30 days off; scheduled within 30 days; scheduled date past, not completed; no date. Risk and PFMEA: Open risks by due date; missing counts high-priority failure modes no control plan names. Management review: Reviews held in the last year; scheduled within 30 days; one missing when none was held in the year.

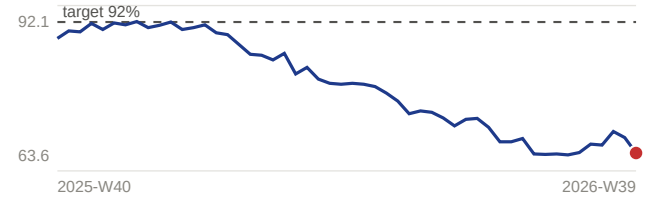
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KPI Trend

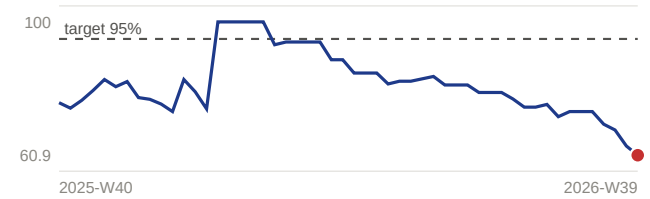
On-time delivery — off target **54%**



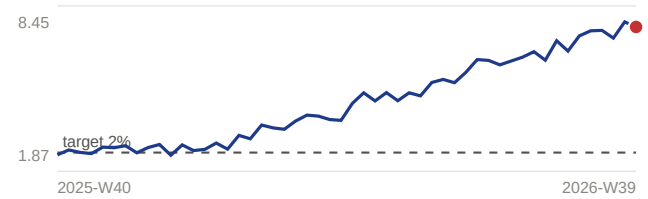
First-pass yield — off target **64%**



CAPA closure — off target **60.9%**



Scrap — off target **8.2%**



Weekly value Target

Weekly KPI trend, each on its own scale. Dashed: the scorecard target. The latest week is printed and called on or off target.

On-time delivery 54% in 2026-W39 against a target of 90%, off target; First-pass yield 64% in 2026-W39 against a target of 92%, off target; CAPA closure 60.9% in 2026-W39 against a target of 95%, off target; Scrap 8.2% in 2026-W39 against a target of 2%, off target.

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1. Decisions Needed at This Review

Decision	Why it is needed	Who decides
Accept or reject Wichita Heat Treating conditional status for production use	Linked: SUP-MER-04, RISK-MER-03	V. Singh (QD)
Continue or stop composite layup pending autoclave thermocouple recalibration	Linked: CAPA-MER-005, CAL-MER-09	S. Petrov
Notifying the customer (and GIDEP) and dispositioning the parts	Priority action 1: Supplier Great Plains Titanium (11 findings) (11 steps, in full with the action). A controlled decision a person must make.	Not assigned
Signing the first article report	Priority action 2: Part MER-3101 (5 findings) (5 steps, in full with the action). A controlled decision a person must make.	Not assigned
Notifying the customer (and GIDEP) and dispositioning the parts	Priority action 3: Supplier Aero Fastener Brokers (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 4: Part MER-3102 (6 findings) (6 steps, in full with the action). A controlled decision a person must make.	Not assigned
The supplier's status and what the customer is told	Priority action 5: Supplier Prairie Composites LLC (5 findings) (5 steps, in full with the action). A controlled decision a person must make.	Not assigned
The sub-tier supplier's status	Priority action 6: Supplier Great Bend Machining (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned
Signing the first article report	Priority action 7: Part MER-3107 (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned
The supplier's status	Priority action 8: Supplier Emporia Anodizing Co (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 9: Part MER-3103 (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 10: Part MER-3106 (5 findings) (5 steps, in full with the action). A controlled decision a person must make.	Not assigned
The sub-tier supplier's status	Priority action 13: Supplier Heartland Aluminum Corp (2 findings) (2 steps, in full with the action). A controlled decision a person must make.	Not assigned
Signing the part submission warrant	Priority action 15: Part MER-3104 (3 findings) (3 steps, in full with the action). A controlled decision a person must make.	Not assigned
Signing the part submission warrant	Priority action 16: Part MER-3105 (3 findings) (3 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 17: Part MER-3113 (4 findings) (4 steps, in full with the action). A controlled decision a person must make.	Not assigned

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Decision	Why it is needed	Who decides
The supplier's status	Priority action 18: Supplier Titan Bar & Billet (2 findings) (2 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 21: Part MER-3114 (2 findings) (2 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing or dispositioning the held lot	Priority action 22: Part MER-3118 (2 findings) (2 steps, in full with the action). A controlled decision a person must make.	Not assigned
Releasing product made since the approval lapsed	Priority action 23: Stop releasing work through NDT — Radiographic Inspection until its approval is current, or move it to an approved source. A controlled decision a person must make.	Not assigned
The disposition of product the failed gauge measured	Priority action 24: Finish the impact evaluation for Wilson Rockwell Hardness Tester (CAL-MER-02), Fluke 1586A Super-DAQ Pyrometer (CAL-MER-03), Bore Gauge 12mm (cell 4) (CAL-MER-121): identify product accepted on its measurements since the last good calibration and disposition it. A controlled decision a person must make.	Not assigned
The supplier's status and what the customer is told	Priority action 25: Confirm containment of customer escape GE-QN-0448 (Wichita Heat Treating Inc) at the customer and in stock, and hold the supplier to a corrective action that closes the route. A controlled decision a person must make.	Not assigned
Signing the first article report	Priority action 31: Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3108 (FAI-MER-108), MER-3110 (FAI-MER-110), MER-3111 (FAI-MER-111), MER-3112 (FAI-MER-112), MER-3115 (FAI-MER-115), MER-3116 (FAI-MER-116), MER-3117 (FAI-MER-117). A controlled decision a person must make.	Not assigned

SAMPLE REPORT

2. Where We Stand

Key Figures

Measure	Value	What it measures
AS9100D compliance score	47.1	Aegis readiness score: a proprietary assessment of the findings your records raise against each AS9100D clause, set against the records behind them. Not an audit result, and not a certification decision.
Open findings, all sources	144 (12 audit findings, 58 nonconformances, 74 assessment nonconformities)	Open audit findings, open nonconformances and nonconforming self-assessment answers, together.
Open CAPAs	24	CAPAs not closed or canceled.

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Measure	Value	What it measures
Open CAPAs past their due date	7	Open CAPAs whose due date is before the report date.
Closed CAPAs	46 (37 effectiveness verified, 9 effectiveness not yet verified)	CAPAs closed, with or without effectiveness verified.
CAPA on-time closure (%)	60.9	28 of 46 closed CAPAs with a due date were closed on or before it.
Open nonconformances	58	Nonconformances not yet closed, at any stage from open to verification.
Oldest open nonconformance (days since detected)	384	Days from the detected date of the oldest open nonconformance to the report date.
Measuring equipment past calibration due date	34	Equipment whose next calibration date is past.
Equipment that failed calibration	3	Calibration failures with an impact evaluation raised.
People with an expired qualification	12	Distinct people holding at least one expired qualification.
First article reports lacking signatures	18 (15 unsigned, 3 recorded Accepted with no signatory)	AS9102 reports without a reviewer and an approver signature recorded: those not signed, and those the client's log records as Accepted with no signatory.
Own special processes without a current approval	1	The organization's own Nadcap-accredited processes whose accreditation is not current, and customer-approved processes whose approval has expired. Sub-tier suppliers' processes are counted separately.
Sub-tier special processes without a current NADCAP accreditation	3	Special processes a supplier's sub-tier performs with an expired NADCAP accreditation or none for that process, from the sub-tier map.
Customer requirements not flowed down	9	Accepted customer requirements with nothing recorded as flowed to the supplier or the internal process they apply to (no mapping, or only a gap).
Customer requirements only partly flowed down	4	Accepted customer requirements recorded as partly flowed: started, not complete. Counted apart from those flowed down and those not flowed down at all.
Suppliers on probation, conditional or disqualified	12	Suppliers whose status is probation, conditional, disqualified or suspended.

Scorecard Against Target

Lane	KPI	Target	Actual	Last review	Status
Program Pacing	On-Time Delivery	90%	54%	First review	Off target
Program Pacing	Customer Escalations Open	0	6	First review	Off target
Quality & Scrap	First Pass Yield	92%	64%	First review	Off target
Quality & Scrap	Scrap Rate	2%	8.2%	First review	Off target
Quality & Scrap	Heat Treat NADCAP Status	Current	Conditional	First review	Off target
MRB/Approvals	CAPA On-Time Closure	95%	61%	First review	Off target
MRB/Approvals	Open CAPAs >30d	8	24	First review	Off target

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Lane	KPI	Target	Actual	Last review	Status
FAI/Config Readiness	Calibration Overdue	0	32	First review	Off target
FAI/Config Readiness	Operator Cert Current	98%	65%	First review	Off target
Supply Chain Stability	Supplier OTD	90%	72%	First review	Off target

Scorecard Checked Against the Records

The scorecard is what the client reported. Each KPI the registers or the weekly trend also measure is checked against them at the scorecard's own precision: 9 agree, 1 differs; 1 cannot be checked from the records (Customer Escalations Open). Where they differ, the key figures above use the records.

KPI	Scorecard	Checked against	Result
On-Time Delivery	54%	Weekly trend	Agrees: Weekly trend 2026-W39 OTD: 54
Customer Escalations Open	6	-	Not checked: None of the registers or the weekly trend measures this; it is the client's own figure, not checked.
First Pass Yield	64%	Weekly trend	Agrees: Weekly trend 2026-W39 FPY: 64
Scrap Rate	8.2%	Weekly trend	Agrees: Weekly trend 2026-W39 Scrap: 8.2
Heat Treat NADCAP Status	Conditional	Registers	Agrees: Special-process register: Conditional (Heat Treat — Solution & Age (Ti-6Al-4V); Heat Treat — Stress Relief (Aluminum))
CAPA On-Time Closure	61%	Registers	Agrees: CAPA on-time closure (%): 60.9
CAPA On-Time Closure	61%	Weekly trend	Agrees: Weekly trend 2026-W39 CAPA Closure: 60.9
Open CAPAs >30d	24	Registers	Agrees: Open CAPAs opened more than 30 days ago: 24
Calibration Overdue	32	Registers	Differs: Measuring equipment past calibration due date: 34 (scorecard -2)
Operator Cert Current	65%	Registers	Agrees: Training assignment completion (%): 65.3
Supplier OTD	72%	Registers	Agrees: Supplier on-time delivery, from receipts (%): 72.1

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10 of 10 KPIs are off target: On-Time Delivery 54% against 90%; Customer Escalations Open 6 against 0; First Pass Yield 64% against 92%; Scrap Rate 8.2% against 2%; Heat Treat NADCAP Status Conditional against Current; CAPA On-Time Closure 61% against 95%; Open CAPAs >30d 24 against 8; Calibration Overdue 32 against 0; Operator Cert Current 65% against 98%; Supplier OTD 72% against 90%.

3. What Changed Since the Last Review

This is the first review on record for this client, so there is no previous quarter to compare against. The figures above are the baseline for the next review.

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4. What We Recommend, in Priority Order

Most pressing first, in the order of Aegis's proprietary prioritization of your findings. The same records always give the same order.

#	Action	Why now	Owner	Clause
1	**Supplier Great Plains Titanium (11 findings)** • Quarantine the material in counterfeit case CF-MER-003, trace where it went, and notify the customers whose parts share the route • Require Great Plains Titanium to send nondestructive testing to a NADCAP-accredited source instead of Wichita Heat Treating Inc, or show Wichita Heat Treating Inc's current accreditation, before accepting more parts • Confirm containment of customer escape BOEING-QN-2291 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Confirm containment of customer escape BOEING-SCAR-D1-4426-003 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Stop accepting deliveries from Great Plains Titanium (SUP-MER-01) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-01 (Boeing) to Great Plains Titanium, and record the supplier's acknowledgment • Confirm with Great Plains Titanium that Central NDT Services renews NADCAP NAD-NDT-11042 for nondestructive testing before 2026-10-15 • Carry out the overdue audit of Great Plains Titanium (SUP-MER-01), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-01 (lot LOT-26-009) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-02 (lot LOT-26-011) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-03 (lot LOT-26-014) before releasing the lot, or disposition the material	Supplier Great Plains Titanium appears in 11 separate findings across flow-down, receiving inspection, special processes, supplier control, traceability. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes all 11.	Not assigned	8.1.4, 8.4.1, 8.4.2, 8.4.3, 8.5.2, 8.7.1

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#	Action	Why now	Owner	Clause
2	**Part MER-3101 (5 findings)** • Complete the open PPAP elements and sign the part submission warrant for MER-3101 (PPAP-MER-3101) • Qualify the measurement system (Gage R&R) before relying on the capability result: Bore diameter on MER-3101 measured with BG-14 • Qualify the measurement system (Gage R&R) before relying on the capability result: Flange thickness on MER-3101 measured with MIC-7015 • Add the High-priority failure modes on MER-3101 (FM-3101-03, FM-3101-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3101 (FAI-MER-101)	Part MER-3101 carries 5 findings across APQP, capability, first article inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 5 independent lapses.	Not assigned	7.1.5.2, 8.1.1, 8.5.1.3
3	**Supplier Aero Fastener Brokers (4 findings)** • Quarantine the material in counterfeit case CF-MER-001, trace where it went, and notify the customers whose parts share the route • Quarantine the material in counterfeit case CF-MER-002, trace where it went, and notify the customers whose parts share the route • Complete the flow-down of FLD-MER-16 (Boeing) to Aero Fastener Brokers, and record the evidence • Obtain a conforming certificate for TRC-MER-35 (lot LOT-26-135) before releasing the lot, or disposition the material	Supplier Aero Fastener Brokers appears in 4 separate findings across flow-down, receiving inspection, traceability. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes all 4.	Not assigned	8.1.4, 8.4.3, 8.5.2

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#	Action	Why now	Owner	Clause
4	**Part MER-3102 (6 findings)** • Complete the open PPAP elements and sign the part submission warrant for MER-3102 (PPAP-MER-3102) • Add the High-priority failure modes on MER-3102 (FM-3102-01, FM-3102-02, FM-3102-03, FM-3102-04, FM-3102-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3102 (FAI-MER-102) • Obtain a conforming certificate for TRC-MER-01 (lot LOT-26-009) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-02 (lot LOT-26-011) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-03 (lot LOT-26-014) before releasing the lot, or disposition the material	Part MER-3102 carries 6 findings across APQP, first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 6 independent lapses.	Not assigned	8.1.1, 8.5.1.3, 8.5.2
5	**Supplier Prairie Composites LLC (5 findings)** • Confirm containment of customer escape SPIRIT-CAR-7712 (Prairie Composites LLC) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Stop accepting deliveries from Prairie Composites LLC (SUP-MER-03) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Carry out the overdue audit of Prairie Composites LLC (SUP-MER-03), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-05 (lot LOT-26-018) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-25 (lot LOT-26-125) before releasing the lot, or disposition the material	Supplier Prairie Composites LLC appears in 5 separate findings across receiving inspection, supplier control. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes all 5.	Not assigned	8.4.1, 8.4.2, 8.5.2, 8.7.1

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6	**Supplier Great Bend Machining (4 findings)** • Require Great Bend Machining to send coatings to a NADCAP-accredited source instead of Plains Surface Technologies, or show Plains Surface Technologies's current accreditation, before accepting more parts • Flow down FLD-MER-13 (Spirit) to Great Bend Machining, and record the supplier's acknowledgment • Carry out the overdue audit of Great Bend Machining (SUP-MER-14), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-38 (lot LOT-26-138) before releasing the lot, or disposition the material	Supplier Great Bend Machining appears in 4 separate findings across flow-down, receiving inspection, special processes, supplier control. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes all 4.	Not assigned	8.4.1, 8.4.2, 8.4.3, 8.5.2
7	**Part MER-3107 (4 findings)** • Qualify the measurement system (Gage R&R) before relying on the capability result: Hardness HRC on MER-3107 measured with HT-2205 • Improve or replace the measurement system HT-2205 (GRR-HT2205) and repeat the Gage R&R before accepting product measured with it • Contain and improve the process, with 100% inspection until it is capable: Hardness HRC on MER-3107 (SPC-3107-HARD) • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3107 (FAI-MER-107)	Part MER-3107 carries 4 findings across capability, first article inspection, measurement systems. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 4 independent lapses.	Not assigned	7.1.5.1, 7.1.5.2, 8.5.1, 8.5.1.3
8	**Supplier Emporia Anodizing Co (4 findings)** • Stop accepting deliveries from Emporia Anodizing Co (SUP-MER-17) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-15 (GE) to Emporia Anodizing Co, and record the supplier's acknowledgment • Carry out the overdue audit of Emporia Anodizing Co (SUP-MER-17), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-22 (lot LOT-26-122) before releasing the lot, or disposition the material	Supplier Emporia Anodizing Co appears in 4 separate findings across flow-down, receiving inspection, supplier control. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes all 4.	Not assigned	8.4.1, 8.4.2, 8.4.3, 8.5.2

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#	Action	Why now	Owner	Clause
9	**Part MER-3103 (4 findings)** • Complete the open PPAP elements and sign the part submission warrant for MER-3103 (PPAP-MER-3103) • Add the High-priority failure modes on MER-3103 (FM-3103-03, FM-3103-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3103 (FAI-MER-103) • Obtain a conforming certificate for TRC-MER-38 (lot LOT-26-138) before releasing the lot, or disposition the material	Part MER-3103 carries 4 findings across APQP, first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 4 independent lapses.	Not assigned	8.1.1, 8.5.1.3, 8.5.2
10	**Part MER-3106 (5 findings)** • Add the High-priority failure modes on MER-3106 (FM-3106-03, FM-3106-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3106 (FAI-MER-106) • Complete the open PPAP elements and sign the part submission warrant for MER-3106 (PPAP-MER-3106) • Obtain a conforming certificate for TRC-MER-05 (lot LOT-26-018) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-36 (lot LOT-26-136) before releasing the lot, or disposition the material	Part MER-3106 carries 5 findings across APQP, first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 5 independent lapses.	Not assigned	8.1.1, 8.5.1.3, 8.5.2
11	**Gauge HT-2205 (3 findings)** • Qualify the measurement system (Gage R&R) before relying on the capability result: Hardness HRC on MER-3107 measured with HT-2205 • Improve or replace the measurement system HT-2205 (GRR-HT2205) and repeat the Gage R&R before accepting product measured with it • Contain and improve the process, with 100% inspection until it is capable: Hardness HRC on MER-3107 (SPC-3107-HARD)	Every measurement taken with HT-2205 is implicated in 3 findings across capability, measurement systems. Until the measurement system is qualified, each capability and acceptance decision resting on it is unsupported — so this is one gauge action, not 3 separate quality problems.	Not assigned	7.1.5.1, 7.1.5.2, 8.5.1
12	**Owner R. Vasquez (3 findings)** • Complete or re-plan ACT-MER-005: past its due date and not done • Re-plan or escalate CAPA-MER-019: past due and still open • Re-plan or escalate CAPA-MER-042: past due and still open	R. Vasquez owns 3 open items across recovery actions, corrective action. Where one person holds every overdue item in several areas, the constraint is capacity, and reassignment will move more than escalation will.	R. Vasquez	10.2

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#	Action	Why now	Owner	Clause
13	**Supplier Heartland Aluminum Corp (2 findings)** • Require Heartland Aluminum Corp to send chemical processing to a NADCAP-accredited source instead of Flint Chemical Processing, or show Flint Chemical Processing's current accreditation, before accepting more parts • Stop accepting deliveries from Heartland Aluminum Corp (SUP-MER-02) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Supplier Heartland Aluminum Corp appears in 2 separate findings across special processes, supplier control. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes both.	Not assigned	8.4.2
14	**Owner T. Nakamura (3 findings)** • Complete or re-plan ACT-MER-013: past its due date and not done • Re-plan or escalate CAPA-MER-029: past due and still open • Complete or re-plan ACT-MER-009: past its due date and not done	T. Nakamura owns 3 open items across recovery actions, corrective action. Where one person holds every overdue item in several areas, the constraint is capacity, and reassignment will move more than escalation will.	T. Nakamura	10.2
15	**Part MER-3104 (3 findings)** • Complete the open PPAP elements and sign the part submission warrant for MER-3104 (PPAP-MER-3104) • Add the High-priority failure modes on MER-3104 (FM-3104-03, FM-3104-07) to the control plan, each with a control method and reaction plan • Record who reviewed and approved the accepted first article report for MER-3104 (FAI-MER-104)	Part MER-3104 carries 3 findings across APQP, first article inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 3 independent lapses.	Not assigned	8.1.1, 8.5.1.3
16	**Part MER-3105 (3 findings)** • Complete the open PPAP elements and sign the part submission warrant for MER-3105 (PPAP-MER-3105) • Add the High-priority failure modes on MER-3105 (FM-3105-03, FM-3105-07) to the control plan, each with a control method and reaction plan • Record who reviewed and approved the accepted first article report for MER-3105 (FAI-MER-105)	Part MER-3105 carries 3 findings across APQP, first article inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 3 independent lapses.	Not assigned	8.1.1, 8.5.1.3

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#	Action	Why now	Owner	Clause
17	**Part MER-3113 (4 findings)** • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3113 (FAI-MER-113) • Obtain a conforming certificate for TRC-MER-15 (lot LOT-26-115) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-19 (lot LOT-26-119) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-35 (lot LOT-26-135) before releasing the lot, or disposition the material	Part MER-3113 carries 4 findings across first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 4 independent lapses.	Not assigned	8.5.1.3, 8.5.2
18	**Supplier Titan Bar & Billet (2 findings)** • Stop accepting deliveries from Titan Bar & Billet (SUP-MER-12) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-11 (Airbus) to Titan Bar & Billet, and record the supplier's acknowledgment	Supplier Titan Bar & Billet appears in 2 separate findings across flow-down, supplier control. These sit in different registers and read as unrelated; together they describe one source that is not under control, and addressing them as one supplier action closes both.	Not assigned	8.4.2, 8.4.3
19	**Owner G. Hoffman (2 findings)** • Complete or re-plan ACT-MER-010: past its due date and not done • Re-plan or escalate CAPA-MER-002: past due and still open	G. Hoffman owns 2 open items across recovery actions, corrective action. Where one person holds every overdue item in several areas, the constraint is capacity, and reassignment will move more than escalation will.	G. Hoffman	10.2
20	**Owner L. Tran (2 findings)** • Complete or re-plan ACT-MER-003: past its due date and not done • Re-plan or escalate CAPA-MER-007: past due and still open	L. Tran owns 2 open items across recovery actions, corrective action. Where one person holds every overdue item in several areas, the constraint is capacity, and reassignment will move more than escalation will.	L. Tran	10.2
21	**Part MER-3114 (2 findings)** • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3114 (FAI-MER-114) • Obtain a conforming certificate for TRC-MER-25 (lot LOT-26-125) before releasing the lot, or disposition the material	Part MER-3114 carries 2 findings across first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 2 independent lapses.	Not assigned	8.5.1.3, 8.5.2

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#	Action	Why now	Owner	Clause
22	**Part MER-3118 (2 findings)** • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3118 (FAI-MER-118) • Obtain a conforming certificate for TRC-MER-22 (lot LOT-26-122) before releasing the lot, or disposition the material	Part MER-3118 carries 2 findings across first article inspection, receiving inspection. A single part accumulating issues in several controls usually means the process was released before it was ready, rather than 2 independent lapses.	Not assigned	8.5.1.3, 8.5.2
23	Stop releasing work through NDT — Radiographic Inspection until its approval is current, or move it to an approved source	NDT — Radiographic Inspection is performed without current NADCAP accreditation (PRI, expiry 2026-09-14). A special process is one whose result cannot be verified by inspection afterwards, which is precisely why the approval is the control.	Not assigned	8.5.1.2
24	Finish the impact evaluation for Wilson Rockwell Hardness Tester (CAL-MER-02), Fluke 1586A Super-DAQ Pyrometer (CAL-MER-03), Bore Gauge 12mm (cell 4) (CAL-MER-121): identify product accepted on its measurements since the last good calibration and disposition it	3 records; for example: Wilson Rockwell Hardness Tester (CAL-MER-02) failed calibration and the impact evaluation is not complete. Every measurement taken with it since its last good calibration is in doubt. Product accepted on those measurements has not been dispositioned.	Not assigned	7.1.5.2
25	Confirm containment of customer escape GE-QN-0448 (Wichita Heat Treating Inc) at the customer and in stock, and hold the supplier to a corrective action that closes the route	GE-QN-0448 records nonconforming product from Wichita Heat Treating Inc (SUP-MER-04) that reached the customer on 2026-07-11: Engine mount bracket hardness below spec at GE. An escape is the failure receiving and source inspection exist to prevent; until its cause at the supplier is corrected, the same route is still open.	Not assigned	8.7.1
26	Implement FLD-MER-02 (Boeing) in Receiving Inspection, FLD-MER-03 (Airbus) in Heat Treat, FLD-MER-04 (Airbus) in Inspection, FLD-MER-05 (GE) in Heat Treat + Inspection, FLD-MER-12 (Airbus) in FAI, and record the evidence	5 records; for example: Boeing requirement FLD-MER-02 — Material identification & heat lot traceability — is not recorded as in place in Receiving Inspection: Checklist does not include heat lot cross-reference step. A requirement the organization took on and did not put in place is a requirement nobody is meeting.	Not assigned	7.1.5.1, 8.5.1, 8.5.2, 8.6
27	Complete or re-plan ACT-MER-001, ACT-MER-004, ACT-MER-002, ACT-MER-012, ACT-MER-014, ACT-MER-007, ACT-MER-015, ACT-MER-008: past its due date and not done	8 records; the most overdue: Establish daily recovery war room — 7 AM standup with all lane owners (ACT-MER-001) was due 2026-09-26 and is 33 days past it, still in progress. A recovery plan whose actions slip without being re-planned no longer says when the problem ends.	Recovery Lead, M. Okonkwo, V. Singh (QD), D. Kowalski, A. Chen	10.2
28	Re-plan or escalate CAPA-MER-052, CAPA-MER-006: past due and still open	2 records; the most overdue: CAPA-MER-052 (Bore oversize — MER-3107) is 113 days past its due date and still open. An overdue corrective action is the finding an auditor uses to question whether the system corrects anything.	P. Green, J. Reeves	10.2

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#	Action	Why now	Owner	Clause
29	Take decision ACT-MER-011, ACT-MER-006, or record why it is deferred and to when	2 records; the most overdue: ACT-MER-011 (Continue or stop composite layup pending autoclave thermocouple recalibration) was due 2026-09-27 and is still pending, 32 days later. The actions waiting on it cannot start.	S. Petrov, V. Singh (QD)	10.2
30	Carry out the overdue audit of Wichita Heat Treating Inc (SUP-MER-04), Central NDT Services (SUP-MER-05), or record why it moved and its new date	2 records; the most overdue: An audit of Wichita Heat Treating Inc (SUP-MER-04) (Re-audit) was scheduled for 2026-10-08 and is 21 days past it with no record that it took place. Re-evaluation is what keeps a supplier's approval earned; an approval resting on an audit that did not happen is not current.	Not assigned	8.4.1
31	Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3108 (FAI-MER-108), MER-3110 (FAI-MER-110), MER-3111 (FAI-MER-111), MER-3112 (FAI-MER-112), MER-3115 (FAI-MER-115), MER-3116 (FAI-MER-116), MER-3117 (FAI-MER-117)	7 records; for example: The FAIR FAI-MER-108 for MER-3108 has no completed reviewer and approver signature; its log records: Awaiting calibrated CMM data — CMM overdue. Production process verification is not complete until both signatures are recorded, and they cannot be the same person.	Not assigned	8.5.1.3
32	Complete the flow-down of FLD-MER-09 (Airbus) in Heat Treat, FLD-MER-10 (GE) in All special processes, FLD-MER-18 (Airbus) in Calibration, and record the evidence	3 records; for example: Airbus requirement FLD-MER-09 — NADCAP heat treatment checklist compliance — is recorded as only partly flowed in Heat Treat. Part of a requirement flowed down is the rest of it not met.	Not assigned	8.1
33	Review DOC-MER-006, DOC-MER-018, DOC-MER-002, DOC-MER-034, DOC-MER-030, DOC-MER-029, DOC-MER-017, DOC-MER-004, DOC-MER-035, DOC-MER-012, DOC-MER-009 and record the outcome, or re-date the review	11 records; the most overdue: DOC-MER-006 CAL-500 Calibration Control Procedure was due for review on 2026-08-16 and is 74 days past it (last reviewed 2026-02-13). It is still in use on the strength of a review that has lapsed.	Not assigned	7.5.3
34	Record who reviewed and approved the accepted first article report for MER-3109 (FAI-MER-109)	The FAIR FAI-MER-109 for MER-3109 is recorded as accepted, but no reviewer or approver is recorded against it. An auditor will ask who signed it.	Not assigned	8.5.1.3

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Why These Are One Problem

Shared cause	What closes it	Areas
Supplier Great Plains Titanium (11 findings)	• Quarantine the material in counterfeit case CF-MER-003, trace where it went, and notify the customers whose parts share the route • Require Great Plains Titanium to send nondestructive testing to a NADCAP-accredited source instead of Wichita Heat Treating Inc, or show Wichita Heat Treating Inc's current accreditation, before accepting more parts • Confirm containment of customer escape BOEING-QN-2291 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Confirm containment of customer escape BOEING-SCAR-D1-4426-003 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Stop accepting deliveries from Great Plains Titanium (SUP-MER-01) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-01 (Boeing) to Great Plains Titanium, and record the supplier's acknowledgment • Confirm with Great Plains Titanium that Central NDT Services renews NADCAP NAD-NDT-11042 for nondestructive testing before 2026-10-15 • Carry out the overdue audit of Great Plains Titanium (SUP-MER-01), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-01 (lot LOT-26-009) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-02 (lot LOT-26-011) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-03 (lot LOT-26-014) before releasing the lot, or disposition the material	Flow-down, receiving inspection, special processes, supplier control, traceability
Part MER-3101 (5 findings)	• Complete the open PPAP elements and sign the part submission warrant for MER-3101 (PPAP-MER-3101) • Qualify the measurement system (Gage R&R) before relying on the capability result: Bore diameter on MER-3101 measured with BG-14 • Qualify the measurement system (Gage R&R) before relying on the capability result: Flange thickness on MER-3101 measured with MIC-7015 • Add the High-priority failure modes on MER-3101 (FM-3101-03, FM-3101-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3101 (FAI-MER-101)	APQP, capability, first article inspection

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Shared cause	What closes it	Areas
Supplier Aero Fastener Brokers (4 findings)	• Quarantine the material in counterfeit case CF-MER-001, trace where it went, and notify the customers whose parts share the route • Quarantine the material in counterfeit case CF-MER-002, trace where it went, and notify the customers whose parts share the route • Complete the flow-down of FLD-MER-16 (Boeing) to Aero Fastener Brokers, and record the evidence • Obtain a conforming certificate for TRC-MER-35 (lot LOT-26-135) before releasing the lot, or disposition the material	Flow-down, receiving inspection, traceability
Part MER-3102 (6 findings)	• Complete the open PPAP elements and sign the part submission warrant for MER-3102 (PPAP-MER-3102) • Add the High-priority failure modes on MER-3102 (FM-3102-01, FM-3102-02, FM-3102-03, FM-3102-04, FM-3102-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3102 (FAI-MER-102) • Obtain a conforming certificate for TRC-MER-01 (lot LOT-26-009) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-02 (lot LOT-26-011) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-03 (lot LOT-26-014) before releasing the lot, or disposition the material	APQP, first article inspection, receiving inspection
Supplier Prairie Composites LLC (5 findings)	• Confirm containment of customer escape SPIRIT-CAR-7712 (Prairie Composites LLC) at the customer and in stock, and hold the supplier to a corrective action that closes the route • Stop accepting deliveries from Prairie Composites LLC (SUP-MER-03) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Carry out the overdue audit of Prairie Composites LLC (SUP-MER-03), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-05 (lot LOT-26-018) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-25 (lot LOT-26-125) before releasing the lot, or disposition the material	Receiving inspection, supplier control
Supplier Great Bend Machining (4 findings)	• Require Great Bend Machining to send coatings to a NADCAP-accredited source instead of Plains Surface Technologies, or show Plains Surface Technologies's current accreditation, before accepting more parts • Flow down FLD-MER-13 (Spirit) to Great Bend Machining, and record the supplier's acknowledgment • Carry out the overdue audit of Great Bend Machining (SUP-MER-14), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-38 (lot LOT-26-138) before releasing the lot, or disposition the material	Flow-down, receiving inspection, special processes, supplier control

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Shared cause	What closes it	Areas
Part MER-3107 (4 findings)	• Qualify the measurement system (Gage R&R) before relying on the capability result: Hardness HRC on MER-3107 measured with HT-2205 • Improve or replace the measurement system HT-2205 (GRR-HT2205) and repeat the Gage R&R before accepting product measured with it • Contain and improve the process, with 100% inspection until it is capable: Hardness HRC on MER-3107 (SPC-3107-HARD) • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3107 (FAI-MER-107)	Capability, first article inspection, measurement systems
Supplier Emporia Anodizing Co (4 findings)	• Stop accepting deliveries from Emporia Anodizing Co (SUP-MER-17) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-15 (GE) to Emporia Anodizing Co, and record the supplier's acknowledgment • Carry out the overdue audit of Emporia Anodizing Co (SUP-MER-17), or record why it moved and its new date • Obtain a conforming certificate for TRC-MER-22 (lot LOT-26-122) before releasing the lot, or disposition the material	Flow-down, receiving inspection, supplier control
Part MER-3103 (4 findings)	• Complete the open PPAP elements and sign the part submission warrant for MER-3103 (PPAP-MER-3103) • Add the High-priority failure modes on MER-3103 (FM-3103-03, FM-3103-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3103 (FAI-MER-103) • Obtain a conforming certificate for TRC-MER-38 (lot LOT-26-138) before releasing the lot, or disposition the material	APQP, first article inspection, receiving inspection
Part MER-3106 (5 findings)	• Add the High-priority failure modes on MER-3106 (FM-3106-03, FM-3106-07) to the control plan, each with a control method and reaction plan • Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3106 (FAI-MER-106) • Complete the open PPAP elements and sign the part submission warrant for MER-3106 (PPAP-MER-3106) • Obtain a conforming certificate for TRC-MER-05 (lot LOT-26-018) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-36 (lot LOT-26-136) before releasing the lot, or disposition the material	APQP, first article inspection, receiving inspection

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Shared cause	What closes it	Areas
Gauge HT-2205 (3 findings)	• Qualify the measurement system (Gage R&R) before relying on the capability result: Hardness HRC on MER-3107 measured with HT-2205 • Improve or replace the measurement system HT-2205 (GRR-HT2205) and repeat the Gage R&R before accepting product measured with it • Contain and improve the process, with 100% inspection until it is capable: Hardness HRC on MER-3107 (SPC-3107-HARD)	Capability, measurement systems
Owner R. Vasquez (3 findings)	• Complete or re-plan ACT-MER-005: past its due date and not done • Re-plan or escalate CAPA-MER-019: past due and still open • Re-plan or escalate CAPA-MER-042: past due and still open	Recovery actions, corrective action
Supplier Heartland Aluminum Corp (2 findings)	• Require Heartland Aluminum Corp to send chemical processing to a NADCAP-accredited source instead of Flint Chemical Processing, or show Flint Chemical Processing's current accreditation, before accepting more parts • Stop accepting deliveries from Heartland Aluminum Corp (SUP-MER-02) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Special processes, supplier control
Owner T. Nakamura (3 findings)	• Complete or re-plan ACT-MER-013: past its due date and not done • Re-plan or escalate CAPA-MER-029: past due and still open • Complete or re-plan ACT-MER-009: past its due date and not done	Recovery actions, corrective action
Part MER-3104 (3 findings)	• Complete the open PPAP elements and sign the part submission warrant for MER-3104 (PPAP-MER-3104) • Add the High-priority failure modes on MER-3104 (FM-3104-03, FM-3104-07) to the control plan, each with a control method and reaction plan • Record who reviewed and approved the accepted first article report for MER-3104 (FAI-MER-104)	APQP, first article inspection
Part MER-3105 (3 findings)	• Complete the open PPAP elements and sign the part submission warrant for MER-3105 (PPAP-MER-3105) • Add the High-priority failure modes on MER-3105 (FM-3105-03, FM-3105-07) to the control plan, each with a control method and reaction plan • Record who reviewed and approved the accepted first article report for MER-3105 (FAI-MER-105)	APQP, first article inspection

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Shared cause	What closes it	Areas
Part MER-3113 (4 findings)	• Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3113 (FAI-MER-113) • Obtain a conforming certificate for TRC-MER-15 (lot LOT-26-115) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-19 (lot LOT-26-119) before releasing the lot, or disposition the material • Obtain a conforming certificate for TRC-MER-35 (lot LOT-26-135) before releasing the lot, or disposition the material	First article inspection, receiving inspection
Supplier Titan Bar & Billet (2 findings)	• Stop accepting deliveries from Titan Bar & Billet (SUP-MER-12) until its approval is restored, or record the added verification applied to each receipt while it is not approved • Flow down FLD-MER-11 (Airbus) to Titan Bar & Billet, and record the supplier's acknowledgment	Flow-down, supplier control
Owner G. Hoffman (2 findings)	• Complete or re-plan ACT-MER-010: past its due date and not done • Re-plan or escalate CAPA-MER-002: past due and still open	Recovery actions, corrective action
Owner L. Tran (2 findings)	• Complete or re-plan ACT-MER-003: past its due date and not done • Re-plan or escalate CAPA-MER-007: past due and still open	Recovery actions, corrective action
Part MER-3114 (2 findings)	• Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3114 (FAI-MER-114) • Obtain a conforming certificate for TRC-MER-25 (lot LOT-26-125) before releasing the lot, or disposition the material	First article inspection, receiving inspection
Part MER-3118 (2 findings)	• Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3118 (FAI-MER-118) • Obtain a conforming certificate for TRC-MER-22 (lot LOT-26-122) before releasing the lot, or disposition the material	First article inspection, receiving inspection

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5. Action Plan

13 open of 13 on the action register; 13 past their due date.

Action	Owner	Due	Priority	Done when	State
[ACT-MER-001] Establish daily recovery war room — 7 AM standup with all lane owners — linked: All CAPAs	Recovery Lead	2026-09-26	High	Not defined	Overdue 33d
[ACT-MER-005] Escalate titanium traceability issue to Boeing SQR — request containment guidance — linked: CAPA-MER-001, RISK-MER-04	R. Vasquez	2026-09-26	Critical	Not defined	Overdue 33d
[ACT-MER-004] Quarantine all product accepted with overdue calibration instruments — linked: CAL-MER-01 through 05	M. Okonkwo	2026-09-27	High	Not defined	Overdue 32d
[ACT-MER-002] Complete CAPA triage — rank all 24 open CAPAs by risk score and customer impact — linked: CAPA-MER-001 through 015	V. Singh (QD)	2026-09-28	High	Not defined	Overdue 31d
[ACT-MER-013] Schedule Boeing and Airbus weekly recovery briefing cadence — linked: RISK-MER-02, RISK-MER-04	T. Nakamura	2026-09-28	Medium	Not defined	Overdue 31d
[ACT-MER-003] Mobilize emergency calibration vendor — prioritize CMM, hardness tester, pyrometer — linked: CAPA-MER-007, RISK-MER-06	L. Tran	2026-09-29	High	Not defined	Overdue 30d
[ACT-MER-012] Build KPI scorecard baseline in Aegis AeroAssure® — establish truth dashboard — linked: KPI Scorecard	Recovery Lead	2026-09-29	Medium	Not defined	Overdue 30d
[ACT-MER-014] Escalate NADCAP radiographic inspection expiry — identify interim outsource capacity — linked: SP-MER-05, SUP-MER-05	M. Okonkwo	2026-09-29	Critical	Not defined	Overdue 30d
[ACT-MER-009] Escalate Airbus OTD recovery plan — request Level 3 review extension — linked: CAPA-MER-003, RISK-MER-02	T. Nakamura	2026-09-30	Critical	Not defined	Overdue 29d
[ACT-MER-007] Launch accelerated requalification program for 12 expired operator certifications — linked: CAPA-MER-008, RISK-MER-07	D. Kowalski	2026-10-02	High	Not defined	Overdue 27d

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Action	Owner	Due	Priority	Done when	State
[ACT-MER-015] Map all open NCRs to root CAPAs and verify containment status — linked: MRB-MER-307 through 312	A. Chen	2026-10-02	Medium	Not defined	Overdue 27d
[ACT-MER-008] Prepare CB surveillance audit gap analysis — identify top 10 nonconformance risks — linked: RISK-MER-01	V. Singh (QD)	2026-10-04	High	Not defined	Overdue 25d
[ACT-MER-010] Establish pyrometry record restoration for Furnace #3 — 6-month gap closure — linked: CAPA-MER-002, SP-MER-01	G. Hoffman	2026-10-06	High	Not defined	Overdue 23d

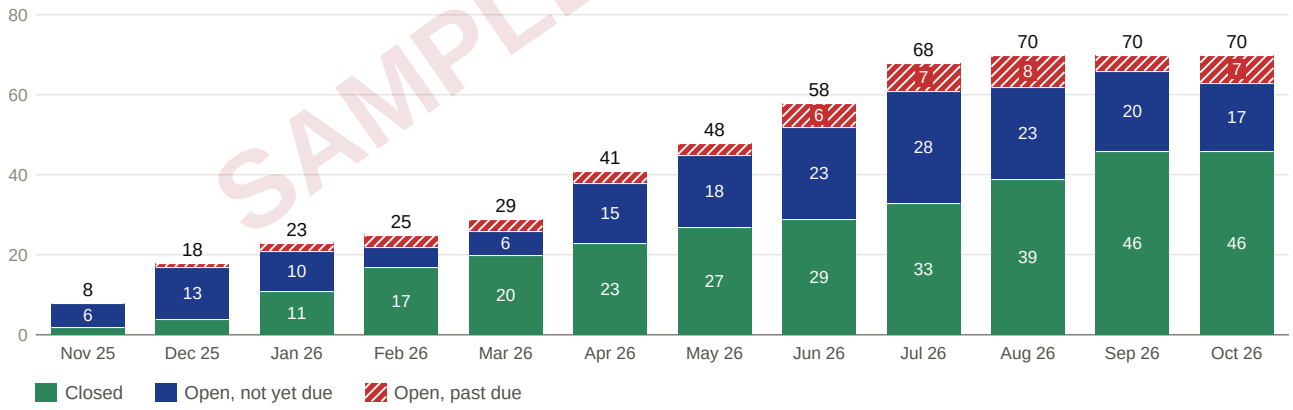
13 open actions have no completion criterion. An action without one cannot be shown to be done; agree it at this review.

6. Escalation

No escalation triggers are defined, so nothing escalates automatically when a KPI or action slips. Agree the thresholds and who they notify at this review.

7. The QMS, Element by Element

Corrective Action (CAPA)



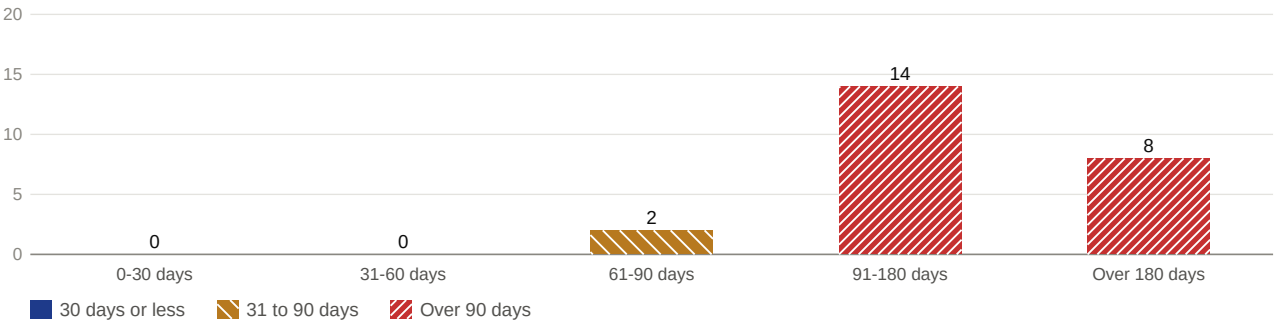
The CAPA register at each month end, from its opened, closed and due dates; the last month ends on the report date.

CAPAs at Oct 26 (report date): 46 closed, 17 open and not yet due, 7 past due; at Nov 25: 2 closed, 6 open, 0 past due.

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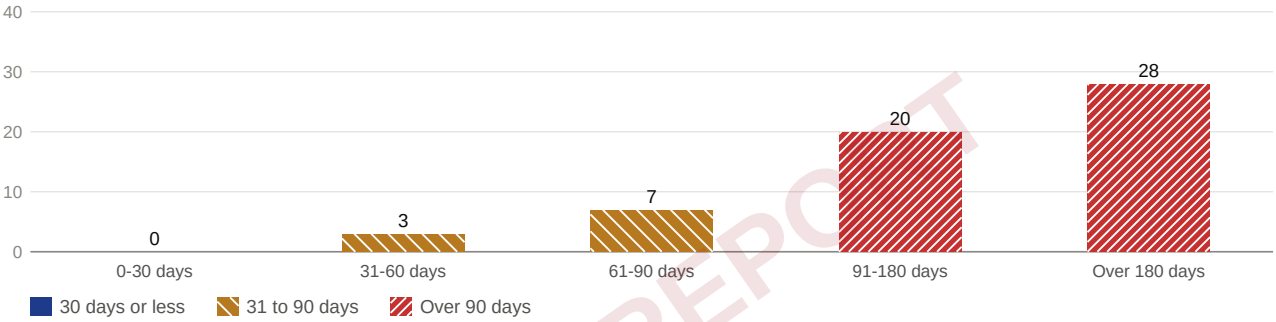
Sample report. Contains no export-controlled (ITAR/EAR) data.



Open CAPAs by days since opened.

24 open CAPAs by age: 0 0-30 days, 0 31-60 days, 2 61-90 days, 14 91-180 days, 8 Over 180 days.

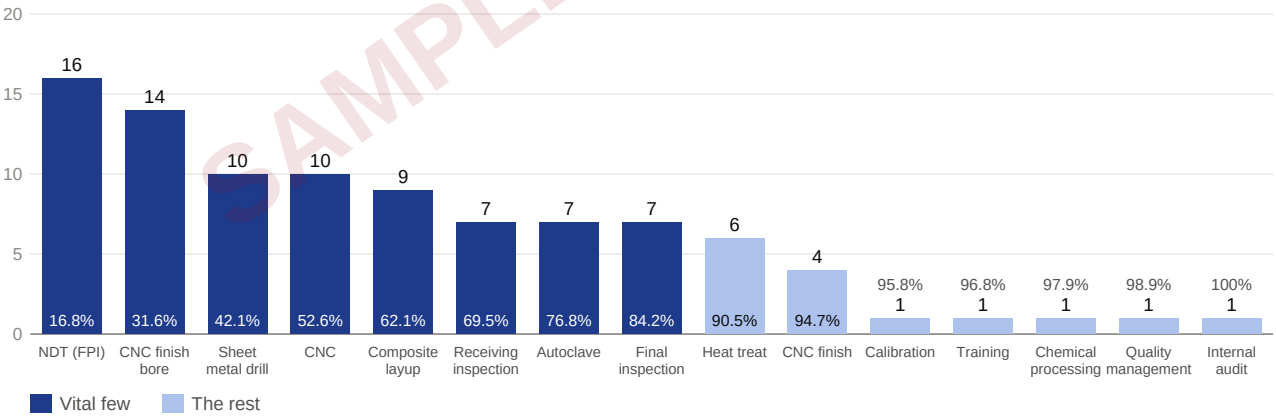
Nonconformances



Open nonconformances by days since detected.

58 open nonconformances by age: 0 0-30 days, 3 31-60 days, 7 61-90 days, 20 91-180 days, 28 Over 180 days.

SAMPLE REPORT



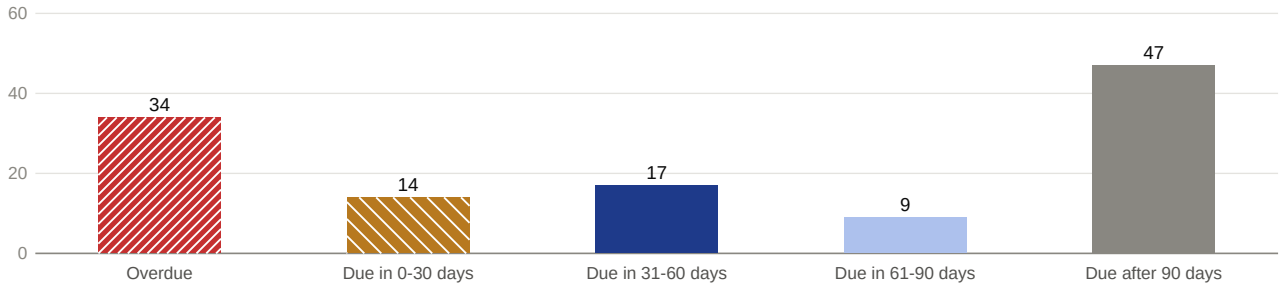
95 nonconformances. Dark bars are the vital few (together 80%); the percentage in each bar is the cumulative share, largest first.

95 nonconformances: 8 of 15 account for 84.2%: NDT (FPI) (16), CNC finish bore (14), Sheet metal drill (10), CNC (10), Composite layup (9), Receiving inspection (7), Autoclave (7), Final inspection (7).

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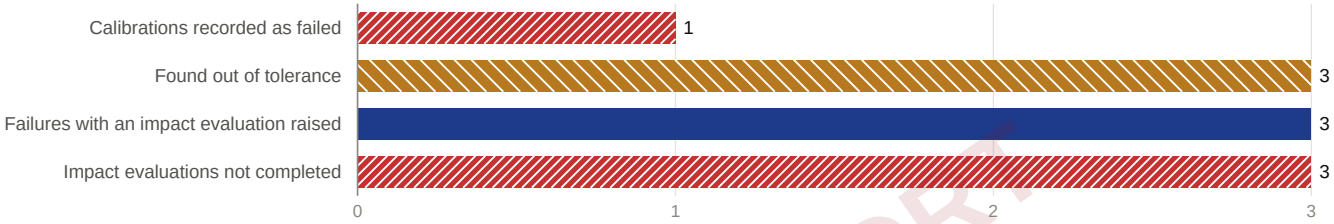
Sample report. Contains no export-controlled (ITAR/EAR) data.

Calibration



Measuring equipment in service by when its next calibration falls due from the report date. Overdue is as your calibration register records it.

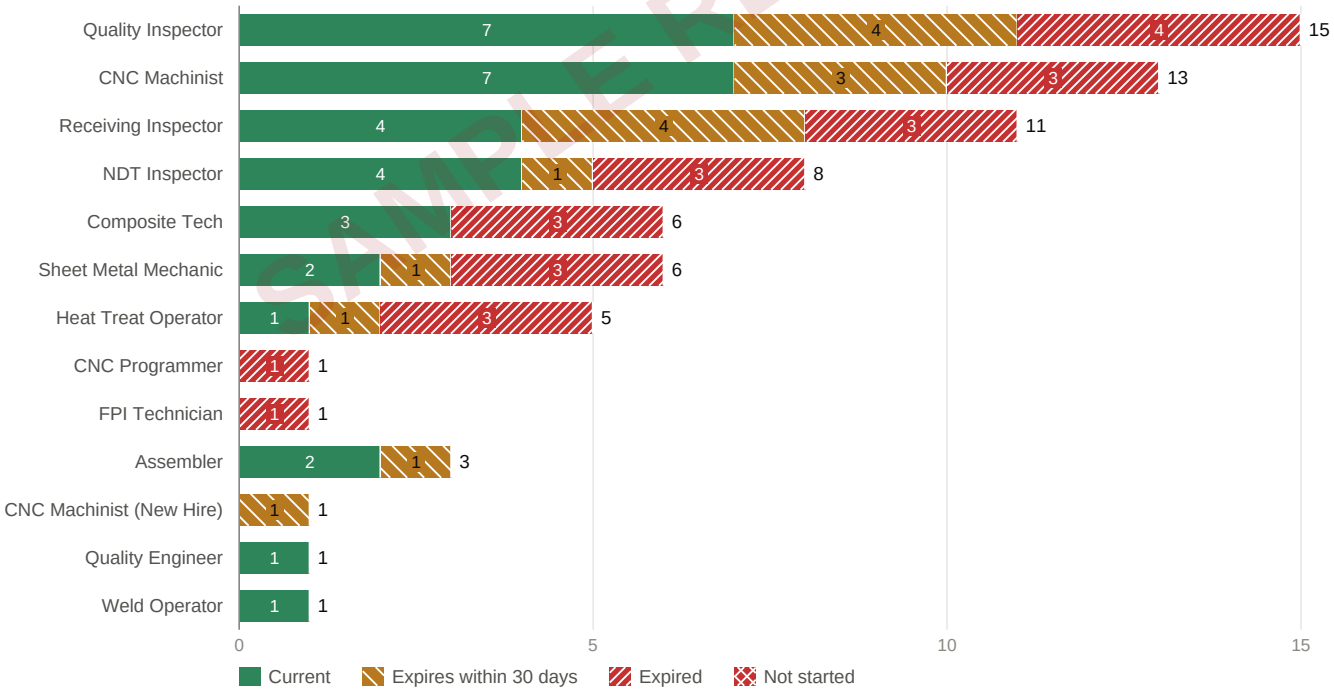
121 gauges in service: 34 overdue, 14 due in 0-30 days, 17 due in 31-60 days, 9 due in 61-90 days, 47 due after 90 days.



From 108 calibrations recorded in the 12 months to the report date, and the impact evaluations raised for failures.

108 calibrations in 12 months: 1 failed, 3 found out of tolerance; 3 impact evaluations raised, 3 not completed.

Training and Qualification



Qualifications held, by the holder's role in the training matrix, on the report date. Not started: assigned and not yet begun.

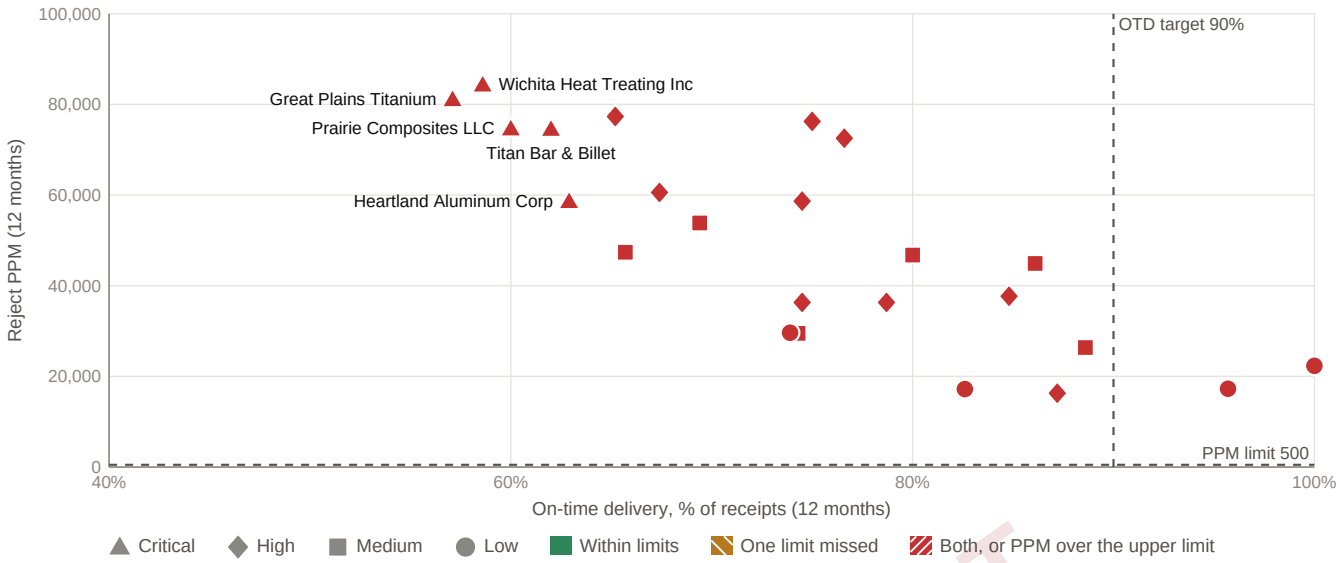
Quality Inspector: 7 current, 4 expires within 30 days, 4 expired; CNC Machinist: 7 current, 3 expires within 30 days, 3 expired; Receiving Inspector: 4 current, 4 expires within 30 days, 3 expired; NDT Inspector: 4 current, 1 expires within 30 days, 3 expired; Composite Tech: 3 current, 3 expired; Sheet Metal Mechanic: 2 current, 1 expires within 30 days, 3 expired; Heat Treat Operator: 1 current, 1 expires within 30 days, 3 expired; CNC Programmer: 1 expired; FPI Technician: 1 expired; Assembler: 2 current, 1 expires within 30 days; CNC Machinist (New Hire): 1 expires within 30 days; Quality Engineer: 1 current; Weld Operator: 1 current.

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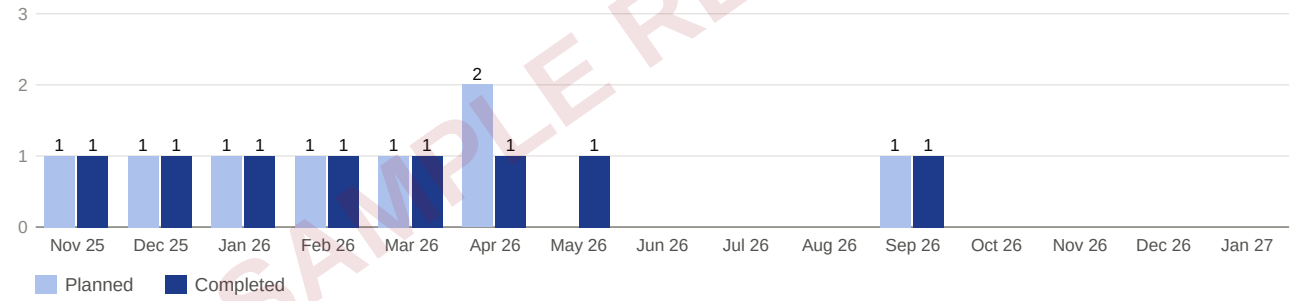
Suppliers



Each supplier with receipts: delivery and rejects from its receipts. Marker shape is the criticality on the supplier list; the furthest out are named.

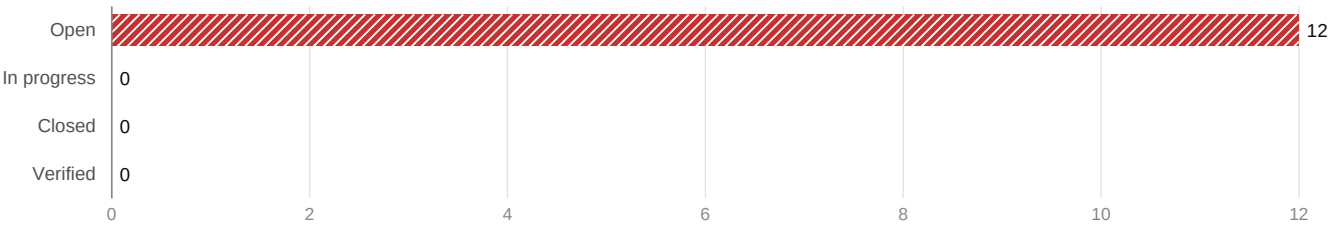
24 suppliers with receipts, 24 missing a limit. Furthest out: Wichita Heat Treating Inc 58.6% on time, 84,261 PPM (critical); Great Plains Titanium 57.1% on time, 81,034 PPM (critical); Prairie Composites LLC 60% on time, 74,576 PPM (critical); Titan Bar & Billet 62% on time, 74,483 PPM (critical); Flint Chemical Processing 65.2% on time, 77,333 PPM (high); Heartland Aluminum Corp 62.9% on time, 58,554 PPM (critical).

Internal Audits



Internal audit program: audits scheduled in each month and audits completed in it, twelve months back and three ahead.

8 internal audits scheduled and 8 completed from Nov 25 to Jan 27.



Audit findings by status, internal, external and customer.

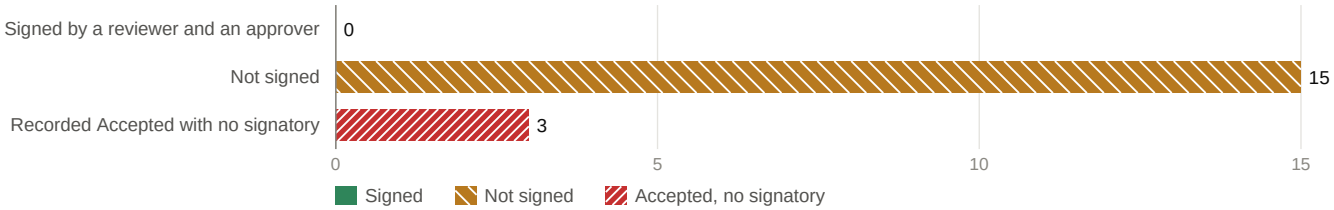
12 audit findings: 12 open, 0 in progress, 0 closed, 0 verified.

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First Article Inspection



First article reports by signature state, from the FAI log. Accepted with no signatory is a records gap: the report was accepted but who reviewed and approved it is not on record.

18 first article reports: 0 signed, 15 not signed, 3 recorded Accepted with no signatory.

Counterfeit and Suspect Parts



Counterfeit and suspect-part cases by stage, from the traceability register. Open stages are hatched.

3 counterfeit or suspect-part cases, 3 open: investigation 1, quarantine 1, reporting 1.

Customer Requirement Flow-Down



Accepted customer requirements by whether they reached the supplier or the process they apply to, from the flow-down register.

18 customer requirements: 5 flowed down, 4 only partly, 9 not flowed down.

SAMPLE REPORT

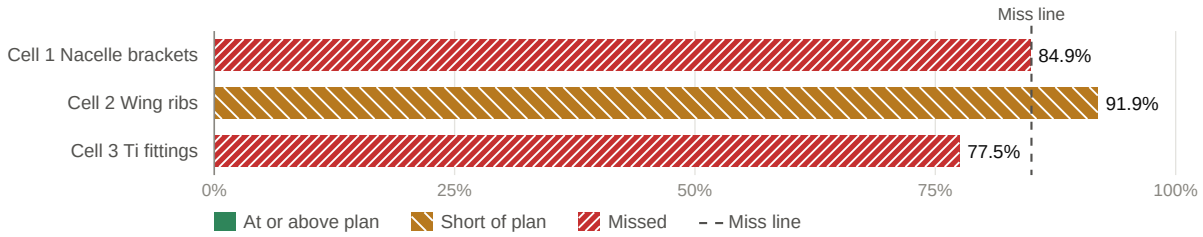
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8. The Floor, Material Review and the Supply Base

The Floor, Hour by Hour

30 hour-by-hour boards: 1985 made against a plan of 2320 for the hours recorded (85.6% attainment); 126 hours missed and 49 escalations.



Actual as a share of plan for the hours recorded, every shift. Dashed: the miss line.

Attainment to plan: Cell 1 Nacelle brackets 84.9%, Cell 2 Wing ribs 91.9%, Cell 3 Ti fittings 77.5%.

Cell	09-21	09-22	09-23	09-24	09-25	Week	No reason written	Missed twice running
Cell 1 Nacelle brackets	84%	84%	91%	82%	83%	84.9%	6	10
Cell 2 Wing ribs	89%	93%	94%	90%	93%	91.9%	5	2
Cell 3 Ti fittings	79%	72%	83%	76%	77%	77.5%	14	12

Every escalation, by hour, is on the Floor board page and in the Audit Defense Pack's 13_Operations workbook; 49 escalations this period.

Shift Handover: Issues Still Open

Cell	Logged	Shift	Type	Issue	Assigned to	Days open
Cell 3 Ti fittings	2026-09-22	1st	quality	Two MER-3102 forgings back from Wichita Heat Treating at 29 HRC; quarantined and MRB requested	Quality engineering	37
Cell 1 Nacelle brackets	2026-09-23	2nd	equipment	HMC-02 spindle alarm three times this shift; running at reduced feed	Maintenance	36
Cell 2 Wing ribs	2026-09-24	1st	material	Heartland plate lot 44718 short 6 sheets; Tuesday's ribs moved to Thursday	Purchasing	35
Cell 1 Nacelle brackets	2026-09-25	1st	quality	Bore gauge BG-14 read 0.004 mm high against the master; parts since 06:00 on hold for re-measure	Metrology	34

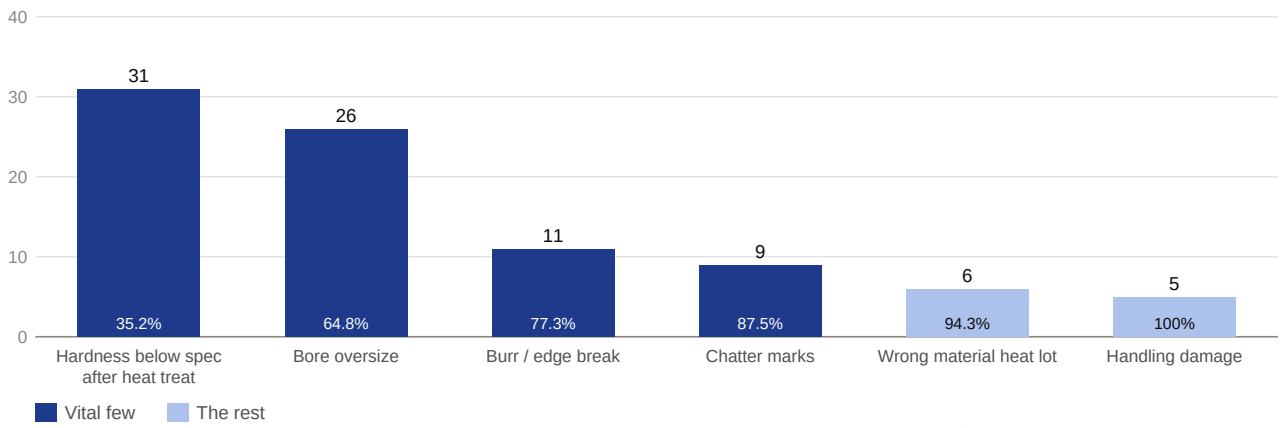
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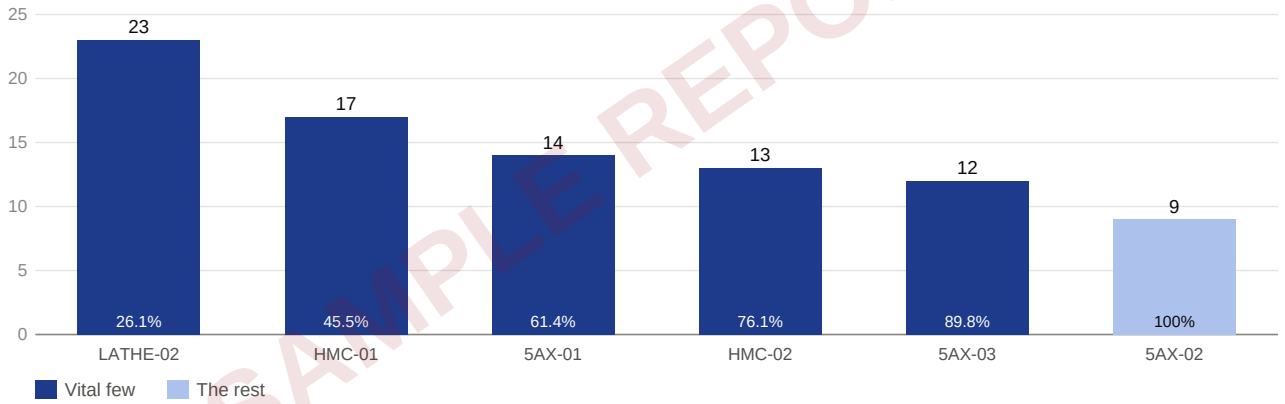
Where the Scrap Comes From

88 parts scrapped over 46 entries. 4 of 6 reasons make up 87.5%: Hardness below spec after heat treat (31), Bore oversize (26), Burr / edge break (11), Chatter marks (9).



88 parts scrapped, by reason. Dark bars are the vital few (together 80%); the percentage in each bar is the cumulative share, largest first.

88 parts scrapped, by reason: 4 of 6 account for 87.5%: Hardness below spec after heat treat (31), Bore oversize (26), Burr / edge break (11), Chatter marks (9).



88 parts scrapped, by machine. Dark bars are the vital few (together 80%); the percentage in each bar is the cumulative share, largest first.

88 parts scrapped, by machine: 5 of 6 account for 89.8%: LATHE-02 (23), HMC-01 (17), 5AX-01 (14), HMC-02 (13), 5AX-03 (12).

Reason	Parts	Share	Cumulative	By machine
Hardness below spec after heat treat	31	35.2%	35.2%	HMC-02 8, HMC-01 7, 5AX-01 6, LATHE-02 6, 5AX-02 4
Bore oversize	26	29.5%	64.8%	HMC-01 7, LATHE-02 7, 5AX-03 6, 5AX-01 4, 5AX-02 2
Burr / edge break	11	12.5%	77.3%	LATHE-02 6, HMC-02 3, 5AX-03 2
Chatter marks	9	10.2%	87.5%	LATHE-02 4, 5AX-02 2, HMC-01 2, 5AX-03 1
Wrong material heat lot	6	6.8%	94.3%	5AX-03 3, 5AX-01 2, 5AX-02 1
Handling damage	5	5.7%	100%	5AX-01 2, HMC-02 2, HMC-01 1

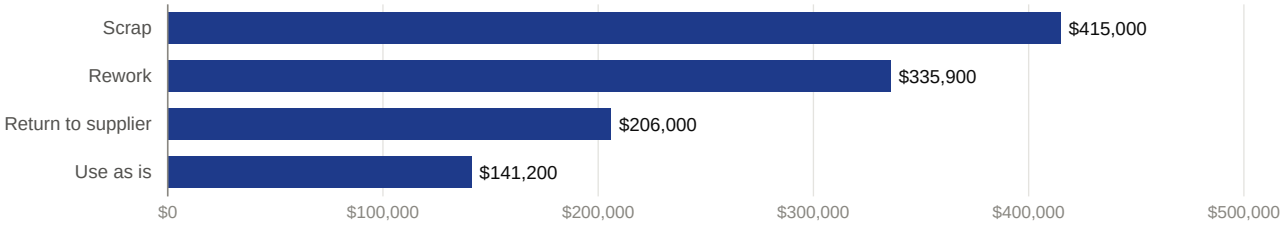
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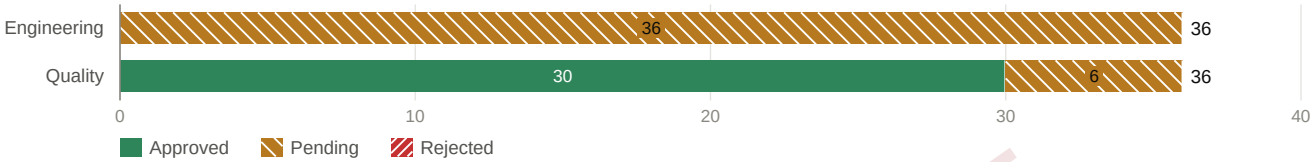
MRB: Cost and Approvals

36 dispositions with $1,098,100 of cost impact recorded; 6 awaiting a board decision.



Cost impact recorded on the dispositions, by disposition.

MRB cost impact $1,098,100: Scrap $415,000, Rework $335,900, Return to supplier $206,000, Use as is $141,200.



Dispositions by reviewer and decision. Customer counts only dispositions that need it.

MRB approvals: Engineering 0 approved, 36 pending, 0 rejected; Quality 30 approved, 6 pending, 0 rejected.

Disposition	Part	Type	Qty	Cost impact	Eng	Quality	Customer
NCR-MER-087	MER-3101	Rework	15	$18,500	pending	pending	n/a
NCR-MER-088	MER-3108	Use as is	3	$1,200	pending	pending	n/a
NCR-MER-089	MER-3102	Rework	7	$29,000	pending	pending	n/a
NCR-MER-090	MER-3110	Scrap	3	$52,000	pending	pending	n/a
NCR-MER-091	MER-3104	Return to supplier	10	$14,000	pending	pending	n/a
NCR-MER-092	MER-3109	Return to supplier	18	$27,000	pending	pending	n/a

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Supplier Onboarding



Supplier intakes by stage, from link sent to decision.

3 supplier intakes: 1 invited, 0 in progress, 1 submitted, 1 approved, 0 rejected.

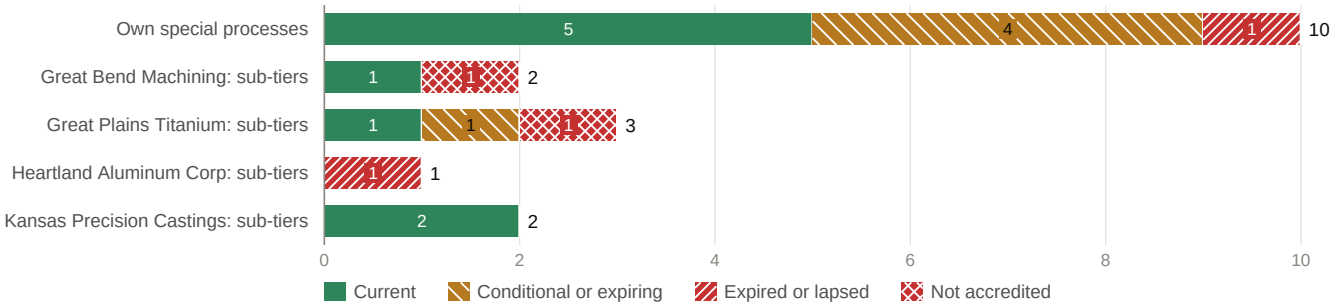
Supplier	Stage	Red flags found	Decided by
Sunflower NDT Services	approved	None	V. Singh (QD)
Kansas Precision Plating	submitted	Special process 'chemical processing' offered without NADCAP accreditation for it; Special process 'coatings' offered without NADCAP accreditation for it; 1 root-cause analyses not closed: CAR-221; MER-3106: 40 good + 4 scrapped exceeds the 40 issued; Stated on-time delivery 98% but the imported data shows 50%	-
Salina Anodize & Plate	invited	None	-

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Sub-Tier Special Processes (NADCAP)



Special processes performed by each supplier's sub-tiers, and the organization's own, by NADCAP or customer approval state, from the sub-tier map and the special-process register.

Own special processes: 5 current, 4 conditional or expiring, 1 expired or lapsed; Great Bend Machining: sub-tiers: 1 current, 1 not accredited; Great Plains Titanium: sub-tiers: 1 current, 1 conditional or expiring, 1 not accredited; Heartland Aluminum Corp: sub-tiers: 1 expired or lapsed; Kansas Precision Castings: sub-tiers: 2 current. 4 without a current approval.

Supplier	Sub-tier	Process	Status	Certificate	Expires
Great Bend Machining	Plains Surface Technologies	coatings	Not accredited	—	—
Great Plains Titanium	Central NDT Services	nondestructive testing	Expiring	NAD-NDT-11042	2026-10-15
Great Plains Titanium	Wichita Heat Treating Inc	nondestructive testing	Not accredited	—	—
Heartland Aluminum Corp	Flint Chemical Processing	chemical processing	Expired	NAD-CP-30911	2026-08-31

SAMPLE REPORT

9. Risks

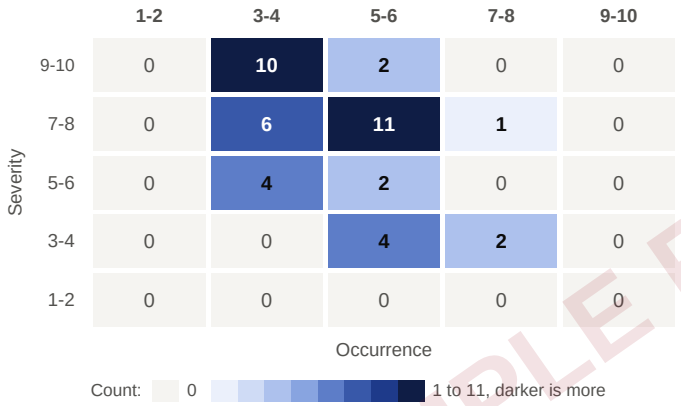
Risk	Score	Mitigation	Owner	Status	Due
RISK-MER-01 — CB surveillance audit failure leading to AS9100D suspension	25	Pre-audit readiness blitz — gap closure plan in 14 days	V. Singh (QD)	Identified	2026-11-04
RISK-MER-02 — Airbus de-source action on A320neo nacelle bracket program	20	Weekly recovery brief + dedicated expediting cell	T. Nakamura	Identified	2026-11-09
RISK-MER-03 — NADCAP heat treatment accreditation revoked	20	Pyrometry record restoration + furnace requalification	G. Hoffman	Identified	2026-10-25
RISK-MER-04 — Boeing contract termination for chronic SCAR non-closure	20	SCAR response team + root cause sprint	R. Vasquez	Identified	2026-11-02
RISK-MER-06 — Measurement system integrity — 32 overdue calibrations invalidate acceptance data	20	Emergency calibration vendor mobilization	L. Tran	Identified	2026-10-23
RISK-MER-05 — Titanium raw material traceability gaps expose latent field escapes	16	Lot-by-lot containment review + supplier CoC reconciliation	K. Williams	Identified	2026-11-06

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Risk	Score	Mitigation	Owner	Status	Due
RISK-MER-07 — Workforce competency — 12 expired operator certs on active production lines	16	Accelerated requalification program + interim supervision	D. Kowalski	Identified	2026-10-29
RISK-MER-09 — GE Aviation engine mount bracket field return — hardness failure	15	Lot containment + heat treat parameter revalidation	R. Vasquez	Identified	2026-11-12
RISK-MER-08 — Spirit AeroSystems quality escalation — second-tier customer ripple effect	12	Proactive communication + shared corrective action visibility	T. Nakamura	Identified	2026-11-15
RISK-MER-10 — Insurance/liability exposure from uncontrolled product release	12	Legal review + product containment verification	V. Singh (QD)	Identified	2026-11-24

Process Failure Modes by Severity and Occurrence (PFMEA)



42 process failure modes by severity and occurrence band, from the PFMEA registers. Severity 9-10 is the top row.

42 failure modes; 30 with severity 7 or above; 1 with severity and occurrence both 7 or above.

SAMPLE REPORT

10. Next Steps

Next review: not yet scheduled — set the date on this QBR record.

Owners reporting progress at the next review: A. Chen, D. Kowalski, G. Hoffman, L. Tran, M. Okonkwo, R. Vasquez, Recovery Lead, T. Nakamura, V. Singh (QD).

Actions are tracked on the action register between reviews; an action past its due date is reported in section 5 and, where a trigger is defined, escalates as section 6 shows.

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Findings Behind This Review

Finding and action	Severity	Clause	Timing	Owner
Quarantine the material in counterfeit case CF-MER-001, trace where it went, and notify the customers whose parts share the route	Safety	8.1.4	-	Not assigned
Quarantine the material in counterfeit case CF-MER-002, trace where it went, and notify the customers whose parts share the route	Safety	8.1.4	-	Not assigned
Quarantine the material in counterfeit case CF-MER-003, trace where it went, and notify the customers whose parts share the route	Safety	8.1.4	-	Not assigned
Stop releasing work through NDT — Radiographic Inspection until its approval is current, or move it to an approved source	Safety	8.5.1.2	-	Not assigned
Require Heartland Aluminum Corp to send chemical processing to a NADCAP-accredited source instead of Flint Chemical Processing, or show Flint Chemical Processing's current accreditation, before accepting more parts	Safety	8.4.2	-	Not assigned
Require Great Bend Machining to send coatings to a NADCAP-accredited source instead of Plains Surface Technologies, or show Plains Surface Technologies's current accreditation, before accepting more parts	Safety	8.4.2	-	Not assigned
Require Great Plains Titanium to send nondestructive testing to a NADCAP-accredited source instead of Wichita Heat Treating Inc, or show Wichita Heat Treating Inc's current accreditation, before accepting more parts	Safety	8.4.2	-	Not assigned
Finish the impact evaluation for Wilson Rockwell Hardness Tester (CAL-MER-02): identify product accepted on its measurements since the last good calibration and disposition it	Escape	7.1.5.2	-	Not assigned
Finish the impact evaluation for Fluke 1586A Super-DAQ Pyrometer (CAL-MER-03): identify product accepted on its measurements since the last good calibration and disposition it	Escape	7.1.5.2	-	Not assigned
Finish the impact evaluation for Bore Gauge 12mm (cell 4) (CAL-MER-121): identify product accepted on its measurements since the last good calibration and disposition it	Escape	7.1.5.2	-	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3101 (PPAP-MER-3101)	Escape	8.5.1.3	26 days over	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3102 (PPAP-MER-3102)	Escape	8.5.1.3	48 days over	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3103 (PPAP-MER-3103)	Escape	8.5.1.3	46 days over	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3104 (PPAP-MER-3104)	Escape	8.5.1.3	55 days over	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3105 (PPAP-MER-3105)	Escape	8.5.1.3	2 days over	Not assigned

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Finding and action	Severity	Clause	Timing	Owner
Confirm containment of customer escape BOEING-QN-2291 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route	Escape	8.7.1	-	Not assigned
Confirm containment of customer escape BOEING-SCAR-D1-4426-003 (Great Plains Titanium) at the customer and in stock, and hold the supplier to a corrective action that closes the route	Escape	8.7.1	-	Not assigned
Confirm containment of customer escape GE-QN-0448 (Wichita Heat Treating Inc) at the customer and in stock, and hold the supplier to a corrective action that closes the route	Escape	8.7.1	-	Not assigned
Confirm containment of customer escape SPIRIT-CAR-7712 (Prairie Composites LLC) at the customer and in stock, and hold the supplier to a corrective action that closes the route	Escape	8.7.1	-	Not assigned
Stop accepting deliveries from Great Plains Titanium (SUP-MER-01) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Systemic	8.4.2	-	Not assigned
Stop accepting deliveries from Heartland Aluminum Corp (SUP-MER-02) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Systemic	8.4.2	-	Not assigned
Stop accepting deliveries from Prairie Composites LLC (SUP-MER-03) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Systemic	8.4.2	-	Not assigned
Stop accepting deliveries from Titan Bar & Billet (SUP-MER-12) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Systemic	8.4.2	-	Not assigned
Stop accepting deliveries from Emporia Anodizing Co (SUP-MER-17) until its approval is restored, or record the added verification applied to each receipt while it is not approved	Systemic	8.4.2	-	Not assigned
Flow down FLD-MER-01 (Boeing) to Great Plains Titanium, and record the supplier's acknowledgment	Systemic	8.4.3	-	Not assigned
Implement FLD-MER-02 (Boeing) in Receiving Inspection, and record the evidence	Systemic	8.5.2	-	Not assigned
Implement FLD-MER-03 (Airbus) in Heat Treat, and record the evidence	Systemic	8.5.1	-	Not assigned
Implement FLD-MER-04 (Airbus) in Inspection, and record the evidence	Systemic	7.1.5.1	-	Not assigned
Implement FLD-MER-05 (GE) in Heat Treat + Inspection, and record the evidence	Systemic	8.6	-	Not assigned
Flow down FLD-MER-11 (Airbus) to Titan Bar & Billet, and record the supplier's acknowledgment	Systemic	8.4.3	-	Not assigned

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Finding and action	Severity	Clause	Timing	Owner
Implement FLD-MER-12 (Airbus) in FAI, and record the evidence	Systemic	8.5.1	-	Not assigned
Flow down FLD-MER-13 (Spirit) to Great Bend Machining, and record the supplier's acknowledgment	Systemic	8.4.3	-	Not assigned
Flow down FLD-MER-15 (GE) to Emporia Anodizing Co, and record the supplier's acknowledgment	Systemic	8.4.3	-	Not assigned
Qualify the measurement system (Gage R&R) before relying on the capability result: Hardness HRC on MER-3107 measured with HT-2205	Systemic	7.1.5.2	-	Not assigned
Qualify the measurement system (Gage R&R) before relying on the capability result: Bore diameter on MER-3101 measured with BG-14	Systemic	7.1.5.2	-	Not assigned
Qualify the measurement system (Gage R&R) before relying on the capability result: Flange thickness on MER-3101 measured with MIC-7015	Systemic	7.1.5.2	-	Not assigned
Add the High-priority failure modes on MER-3101 (FM-3101-03, FM-3101-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Add the High-priority failure modes on MER-3102 (FM-3102-01, FM-3102-02, FM-3102-03, FM-3102-04, FM-3102-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Add the High-priority failure modes on MER-3103 (FM-3103-03, FM-3103-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Add the High-priority failure modes on MER-3104 (FM-3104-03, FM-3104-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Add the High-priority failure modes on MER-3105 (FM-3105-03, FM-3105-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Add the High-priority failure modes on MER-3106 (FM-3106-03, FM-3106-07) to the control plan, each with a control method and reaction plan	Systemic	8.1.1	-	Not assigned
Improve or replace the measurement system HT-2205 (GRR-HT2205) and repeat the Gage R&R before accepting product measured with it	Systemic	7.1.5.1	-	Not assigned
Confirm with Great Plains Titanium that Central NDT Services renews NADCAP NAD-NDT-11042 for nondestructive testing before 2026-10-15	Systemic	8.4.2	-	Not assigned
Contain and improve the process, with 100% inspection until it is capable: Hardness HRC on MER-3107 (SPC-3107-HARD)	Systemic	8.5.1	-	Not assigned
Complete or re-plan ACT-MER-001: past its due date and not done	Systemic	10.2	33 days over	Recovery Lead
Complete or re-plan ACT-MER-002: past its due date and not done	Systemic	10.2	31 days over	V. Singh (QD)

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Finding and action	Severity	Clause	Timing	Owner
Complete or re-plan ACT-MER-004: past its due date and not done	Systemic	10.2	32 days over	M. Okonkwo
Complete or re-plan ACT-MER-005: past its due date and not done	Systemic	10.2	33 days over	R. Vasquez
Complete or re-plan ACT-MER-013: past its due date and not done	Systemic	10.2	31 days over	T. Nakamura
Re-plan or escalate CAPA-MER-019: past due and still open	Systemic	10.2	110 days over	R. Vasquez
Re-plan or escalate CAPA-MER-029: past due and still open	Systemic	10.2	308 days over	T. Nakamura
Re-plan or escalate CAPA-MER-042: past due and still open	Systemic	10.2	242 days over	R. Vasquez
Re-plan or escalate CAPA-MER-052: past due and still open	Systemic	10.2	113 days over	P. Green
Take decision ACT-MER-006, or record why it is deferred and to when	Systemic	10.2	31 days over	V. Singh (QD)
Take decision ACT-MER-011, or record why it is deferred and to when	Systemic	10.2	32 days over	S. Petrov
Carry out the overdue audit of Great Plains Titanium (SUP-MER-01), or record why it moved and its new date	Systemic	8.4.1	16 days over	Not assigned
Carry out the overdue audit of Prairie Composites LLC (SUP-MER-03), or record why it moved and its new date	Systemic	8.4.1	2 days over	Not assigned
Carry out the overdue audit of Wichita Heat Treating Inc (SUP-MER-04), or record why it moved and its new date	Systemic	8.4.1	21 days over	Not assigned
Carry out the overdue audit of Central NDT Services (SUP-MER-05), or record why it moved and its new date	Systemic	8.4.1	19 days over	Not assigned
Carry out the overdue audit of Great Bend Machining (SUP-MER-14), or record why it moved and its new date	Systemic	8.4.1	20 days over	Not assigned
Carry out the overdue audit of Emporia Anodizing Co (SUP-MER-17), or record why it moved and its new date	Systemic	8.4.1	21 days over	Not assigned
Complete or re-plan ACT-MER-003: past its due date and not done	Internal	10.2	30 days over	L. Tran
Complete or re-plan ACT-MER-007: past its due date and not done	Internal	10.2	27 days over	D. Kowalski
Complete or re-plan ACT-MER-008: past its due date and not done	Internal	10.2	25 days over	V. Singh (QD)
Complete or re-plan ACT-MER-009: past its due date and not done	Internal	10.2	29 days over	T. Nakamura
Complete or re-plan ACT-MER-010: past its due date and not done	Internal	10.2	23 days over	G. Hoffman
Complete or re-plan ACT-MER-012: past its due date and not done	Internal	10.2	30 days over	Recovery Lead
Complete or re-plan ACT-MER-014: past its due date and not done	Internal	10.2	30 days over	M. Okonkwo

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Finding and action	Severity	Clause	Timing	Owner
Complete or re-plan ACT-MER-015: past its due date and not done	Internal	10.2	27 days over	A. Chen
Re-plan or escalate CAPA-MER-002: past due and still open	Internal	10.2	4 days over	G. Hoffman
Re-plan or escalate CAPA-MER-006: past due and still open	Internal	10.2	2 days over	J. Reeves
Re-plan or escalate CAPA-MER-007: past due and still open	Internal	10.2	6 days over	L. Tran
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3101 (FAI-MER-101)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3102 (FAI-MER-102)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3103 (FAI-MER-103)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3106 (FAI-MER-106)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3107 (FAI-MER-107)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3108 (FAI-MER-108)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3110 (FAI-MER-110)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3111 (FAI-MER-111)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3112 (FAI-MER-112)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3113 (FAI-MER-113)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3114 (FAI-MER-114)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3115 (FAI-MER-115)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3116 (FAI-MER-116)	Systemic	8.5.1.3	-	Not assigned

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Finding and action	Severity	Clause	Timing	Owner
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3117 (FAI-MER-117)	Systemic	8.5.1.3	-	Not assigned
Close the findings the log records, then complete the reviewer and approver signatures on the first article report for MER-3118 (FAI-MER-118)	Systemic	8.5.1.3	-	Not assigned
Complete the flow-down of FLD-MER-09 (Airbus) in Heat Treat, and record the evidence	Systemic	8.1	-	Not assigned
Complete the flow-down of FLD-MER-10 (GE) in All special processes, and record the evidence	Systemic	8.1	-	Not assigned
Complete the flow-down of FLD-MER-16 (Boeing) to Aero Fastener Brokers, and record the evidence	Systemic	8.4.3	-	Not assigned
Complete the flow-down of FLD-MER-18 (Airbus) in Calibration, and record the evidence	Systemic	8.1	-	Not assigned
Complete the open PPAP elements and sign the part submission warrant for MER-3106 (PPAP-MER-3106)	Systemic	8.5.1.3	Due in 20 days	Not assigned
Review DOC-MER-002 and record the outcome, or re-date the review	Housekeeping	7.5.3	63 days over	Not assigned
Review DOC-MER-004 and record the outcome, or re-date the review	Housekeeping	7.5.3	30 days over	Not assigned
Review DOC-MER-006 and record the outcome, or re-date the review	Housekeeping	7.5.3	74 days over	Not assigned
Review DOC-MER-009 and record the outcome, or re-date the review	Housekeeping	7.5.3	9 days over	Not assigned
Review DOC-MER-012 and record the outcome, or re-date the review	Housekeeping	7.5.3	14 days over	Not assigned
Review DOC-MER-017 and record the outcome, or re-date the review	Housekeeping	7.5.3	37 days over	Not assigned
Review DOC-MER-018 and record the outcome, or re-date the review	Housekeeping	7.5.3	66 days over	Not assigned
Review DOC-MER-029 and record the outcome, or re-date the review	Housekeeping	7.5.3	46 days over	Not assigned
Review DOC-MER-030 and record the outcome, or re-date the review	Housekeeping	7.5.3	49 days over	Not assigned
Review DOC-MER-034 and record the outcome, or re-date the review	Housekeeping	7.5.3	56 days over	Not assigned
Review DOC-MER-035 and record the outcome, or re-date the review	Housekeeping	7.5.3	20 days over	Not assigned
Obtain a conforming certificate for TRC-MER-01 (lot LOT-26-009) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-02 (lot LOT-26-011) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned

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Finding and action	Severity	Clause	Timing	Owner
Obtain a conforming certificate for TRC-MER-03 (lot LOT-26-014) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-05 (lot LOT-26-018) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-15 (lot LOT-26-115) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-19 (lot LOT-26-119) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-22 (lot LOT-26-122) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-25 (lot LOT-26-125) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-35 (lot LOT-26-135) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-36 (lot LOT-26-136) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Obtain a conforming certificate for TRC-MER-38 (lot LOT-26-138) before releasing the lot, or disposition the material	Internal	8.5.2	-	Not assigned
Record who reviewed and approved the accepted first article report for MER-3104 (FAI-MER-104)	Internal	8.5.1.3	-	Not assigned
Record who reviewed and approved the accepted first article report for MER-3105 (FAI-MER-105)	Internal	8.5.1.3	-	Not assigned
Record who reviewed and approved the accepted first article report for MER-3109 (FAI-MER-109)	Internal	8.5.1.3	-	Not assigned

SAMPLE REPORT

Attendees

V. Singh (QD), Plant GM

Every figure and citation is drawn from your records; the priority order is Aegis's assessment.

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